# **Return of Organization Exempt From Income Tax**

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Inspection

A F	or th	e 2018 calendar year, or tax year beginning $07/01$ , 2018	, and ending	<u> </u>		06/	30 <b>,20</b>	19		
_		C Name of organization		D	Employer ide	entifica	tion numb	er		
Bc	heck if ap	plicable: NORTHERN ILLINOIS UNIVERSITY FOUNDATION								
	Addre				36-6086	819				
	Name	change Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E	E Telephone number					
	Initial	return ALTGELD HALL 134		(	815) 75	3-02	82			
	Termi	City or town, state or province, country, and ZIP or foreign postal code								
	Amen			G	Gross receip	ts \$	38,	785,	310.	
	Applic	F Name and address of principal officer: CATHERINE B SOUTRES	S, CFRE	H(a	a) Is this a grou		for	Yes	X No	
		ALTGELD HALL 134, DEKALB, IL 60115		H(I	b) Are all subord		ıded?	Yes	No	
ı	Tax-ex	empt status: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1)	or 527		If "No," attac	h a list. (	see instructi	ions)		
J	Websi	te: ▶ WWW.NIUFOUNDATION.ORG		H(c	c) Group exemp	otion num	nber <b>&gt;</b>			
K	Form o	of organization: X Corporation Trust Association Other	L Year of t	ormation:	1949 <b>M</b>	State of	f legal dom	nicile:	IL	
P	art I	Summary	•		<u> </u>					
	1	Briefly describe the organization's mission or most significant activities: TO SEC	CURE AND	MANAG	E PRIVA	TE S	UPPOR'	ГТС	)	
ė		BENEFIT NORTHERN ILLINOIS UNIVERSITY.								
au										
Governance	2	Check this box ▶ if the organization discontinued its operations or dispose	ed of more than	 1 25% of	its net assets	 S.				
ő	3	Number of voting members of the governing body (Part VI, line 1a)				3			23.	
		Number of independent voting members of the governing body (Part VI, line 1b)				4			23.	
ţį		Total number of individuals employed in calendar year 2018 (Part V, line 2a)				5			0.	
Activities &		Total number of volunteers (estimate if necessary)				6			23.	
¥	7a	Total unrelated business revenue from Part VIII, column (C), line 12				7a		63	,651	
		Net unrelated business taxable income from Form 990-T, line 34				7b		-3	,781	
				P	rior Year		Curre	ent Ye	ar	
Φ	8	Contributions and grants (Part VIII, line 1h)		Ş	9,447,70	0.	8,	702	,478	
ž		Program service revenue (Part VIII line 2g)	Y FOR		902,42	11.		971	,570	
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)	NSPECTION	4	1,973,72	6.	5,	945	,773	
œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	[		430,10	7.		405	,532	
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) .		15	5,753,95	4.	16,	025	,353	
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	L	8	3,813,94	1.	7,	637	,436	
	14	Benefits paid to or for members (Part IX, column (A), line 4)	L			0.			0	
S		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10).				0.			0	
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)	L			0.			0	
×be	b	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright$ 1, 445, 073	L							
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			2,606,42		3,	942	,101	
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	L		L,420,36				<u>,</u> 537	
		Revenue less expenses. Subtract line 18 from line 12		4	1,333,59	1.	4,	445	,816	
sor				Beginnin	g of Current Y	'ear		of Year		
set	20	Total assets (Part X, line 16)		139	,264,08	7.	141,	798	,102	
Net Assets or Fund Balances	21	Total liabilities (Part X, line 26)			2,686,08				,263	
ᇗ	22	Net assets or fund balances. Subtract line 21 from line 20		126	5,578,00	4.	128,	058	,839	
Pa	ırt II	Signature Block								
Un	der per	nalties of perjury, I declare that I have examined this return, including accompanying scheduct, and complete. Declaration of preparer (other than officer) is based on all information of whi	ules and stateme	ents, and	to the best of	my kn	owledge a	and be	lief, it is	
	5, 00110	o, and complete. Bookardion of property (extendition of the state of t	on proparor nao	any know	loago.					
Sig	ın				11/1	5/20	19			
He		Signature of officer			Date					
116			DENT AND	CEO						
		Type or print name and title								
Paid	4	Print/Type preparer's name Preparer's signature	Date		Check	if PT				
	parer	SCOTT C TERMINE	11/15/	2019	self-employe		00137			
	Only	Firm's name ▶ BKD, LLP		Fir	0 = ,		16026			
		Firm's address > 1901 S. MEYERS ROAD, SUITE 500 OAKBROOK TERRACE, IL 601	81-5209	Ph	ione no.	630-	282-9	500_		
May	the II	RS discuss this return with the preparer shown above? (see instructions)					X Ye		No	
For	Paper	rwork Reduction Act Notice, see the separate instructions.					Form	990	(2018)	

NORTHERN ILLINOIS UNIVERSITY FOUNDATION 36-6086819 Form 990 (2018) Page 2 Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: THE NIU FOUNDATION'S MISSION IS TO ENERGIZE AND CONNECT THE PRIVATE SECTOR WITH THE NIU COMMUNITY TO SECURE AND STEWARD RESOURCES THAT SUPPORT THE FUTURE AND GROWTH OF NIU. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?.... If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code: ) (Expenses \$ 3,278,660. including grants of \$ 3,278,660. ) (Revenue \$ SCHOLARSHIPS: THE NIU FOUNDATION'S ULTIMATE GOAL IS --- AND ALWAYS HAS BEEN --- TO HELP OUR STUDENTS. NIU DONORS MAKE IT POSSIBLE TO AWARD SCHOLARSHIPS AND SCHOLASTIC AWARDS AT A TIME WHEN OUR STUDENTS NEED OUR HELP MORE THAN EVER. RISING TUITION, DWINDLING STATE SUPPORT, LIMITED JOB OPPORTUNITIES, AND SCARCITY OF LOANS MAKE IT ONE OF THE HARDEST TIMES IN HISTORY TO GET THROUGH SCHOOL. THESE SCHOLARSHIPS NOT ONLY SUPPORT NIU'S TRADITION OF PROVIDING ACCESSIBLE EDUCATIONAL OPPORTUNITIES, THEY ALSO HELP THE UNIVERSITY MAINTAIN ITS COMMITMENT TO ACADEMIC EXCELLENCE BY ATTRACTING MORE HIGHLY QUALIFIED STUDENTS. ) (Expenses \$ 4b (Code: 5,504,499. including grants of \$ 4,358,776. ) (Revenue \$ PUBLIC SERVICE, RESEARCH, ACADEMIC AND INSTITUTIONAL SUPPORT. CAMPUS LIFE INCLUDES A WIDE ARRAY OF OPPORTUNITIES AND EXPERIENCES. EXAMPLES OF INITIATIVES DONOR GIFTS HELP TO SUPPORT INCLUDE AN AWARD WINNING PUBLIC RADIO STATION, ATHLETICS PROGRAMS, OUR LIBRARIES, A COMMUNITY NURSING CENTER, RESEARCH, AND CAMPUS MASTER PLAN. **4c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ **4d** Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$

**4e** Total program service expenses ► 8,783,159.

JSA
8E1020 1.000

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Par	t IV Checklist of Required Schedules		V	Na
	Is the approximation described in section FOA(s)(0) on 4047(s)(4) (ather them a principle foundation)(2 If II)(s II)		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		X	
2	complete Schedule A	2	X	
2	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to		21	
3	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	-		
-	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues,	_		
Ū	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
·	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
C	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			37
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		X
C	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			Х
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	
ī	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f		Х
12 -	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	111		
120	Schedule D, Parts XI and XII	12a	X	
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If	120		
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	of If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		Х	
	domestic government on Part IX, column (A), line 12 If "Ves" complete Schedule I, Parts I and II	ı 21		ì

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Part	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	l	3.7	
	through 24d and complete Schedule K. If "No," go to line 25a	24a	X	37
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			v
له.	to defease any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		- 1
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	ZJa		21
b	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any	200		
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30	X	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			3.5
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			Х
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.	33		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	334		
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	000		
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	38	Х	
Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			_ X
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c		

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Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0.			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	X	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization			
Ju	solicit any contributions that were not tax deductible as charitable contributions?	6a		X
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
u	and services provided to the payor?	7a	Х	
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
Ū	required to file Form 8282?	7c		X
Ч	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year <u>1a</u> 23	3		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar			
	committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 23	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 (	,	Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	<i>.)</i> Yes	No
		4.0	res	X
10a	<b>5</b>	10a		Α
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	401		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	-
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? .	11a	Λ	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40-	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Λ	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	401	Х	
	rise to conflicts?	12b	Λ	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	425	Х	
	describe in Schedule O how this was done	12c	X	-
13	Did the organization have a written whistleblower policy?	13	X	-
14	Did the organization have a written document retention and destruction policy?	14	Δ.	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a		Х
a	The organization's CEO, Executive Director, or top management official	15b		X
b	Other officers or key employees of the organization	130		
40.	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a		16a		X
	with a taxable entity during the year?	100		
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Secti	ion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed ▶ IL,			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-7	(800	tion 5	(01/0)
10	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  Own website  Another's website  X Upon request  Other (explain in Schedule O)	(360		, o i (c)
4-				
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and
22	financial statements available to the public during the tax year.	ام ا		
20	State the name, address, and telephone number of the person who possesses the organization's books and record NIU FOUNDATION CONTROLLER ALTGELD HALL 134 DEKALB, IL 60115 815-753-0282	is 🟲		

Form **990** (2018)

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

🔀 Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any	box,	unles	Pos neck s pe	more erson	e than o is both tor/trust	an	(D) Reportable compensation from	(E) Reportable compensation from related	<b>(F)</b> Estimated amount of other
	hours for related organizations below dotted line)	1 14 to	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1)JEFFREY M. YORDON	2.00									
BOARD CHAIR	0.	Х						0.	0.	0.
(2)MICHAEL A. CULLEN	2.00									
VICE-CHAIR	0.	Х						0.	0.	0.
(3)CHRIS COLE	2.00									
TREASURER	0.	Х		Χ				0.	0.	0.
(4)WILLIAM E. TAYLOR	1.00									
ASSISTANT TREASURER	0.	Х		Χ				0.	0.	0.
(5)STACEY BARSEMA	1.00									
DIRECTOR	0.	X						0.	0.	0.
(6)WILLIAM A. BOSTON	1.00									
DIRECTOR	0.	X						0.	0.	0.
(7)BRENT BRODESKI	1.00									
DIRECTOR	0.	X						0.	0.	0.
(8)JOHN BURNS	1.00									
DIRECTOR	0.	X						0.	0.	0.
(9)KENNETH C. CHESSICK	1.00									
DIRECTOR	0.	X						0.	0.	0.
(10)CAROL Y. CRENSHAW	1.00									
DIRECTOR	0.	X						0.	0.	0.
(11)CYNTHIA CROCKER	1.00									
DIRECTOR	0.	X						0.	0.	0.
(12)JOHN THOMAS FUTRELL	1.00									
DIRECTOR	0.	X						0.	0.	0.
(13)MONTEL M. GAYLES	1.00									
DIRECTOR	0.	X						0.	0.	0.
(14)DAVID HEIDE	1.00									
DIRECTOR	0.	X						0.	0.	0.

Form **990** (2018)

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Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	ye	es,	and F	Hig	hest Compensat	ed Employees (d	continued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	Pos heck ss pe	more erson lirect	e than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) ANTHONY L. KAMBICH	1.00									
DIRECTOR	0.	X						0.	0.	0.
16) JOHN LANDGRAF	1.00									
DIRECTOR	0.	X						0.	0.	0.
17) IAN PEARSON	1.00									
DIRECTOR	0.	X						0.	0.	0.
18) JAMES B. PICK	1.00								_	_
DIRECTOR	0.	X						0.	0.	0.
19) MANNY SANCHEZ	1.00									
DIRECTOR	0.	X						0.	0.	0.
20) JAYMIE F. SIMMON	1.00									
DIRECTOR	0.	X						0.	0.	0.
21) CHRISTINE SPEISSER	1.00	,							0	0
DIRECTOR	0.	X						0.	0.	0.
22) JOHN F. TIERNEY DIRECTOR	1.00	37							0.	0
	1.00	X						0.	0.	0.
23) JANET VIANE DIRECTOR	1.00	X						0.	0.	0.
24) CATHERINE B SQUIRES	40.00	Λ						0.	0.	0.
PRESIDENT AND CEO	1 - 40.00			Х				0.	257,500.	35,523.
25) MELISSA NIGRO	40.00			Λ				0.	257,500.	33,323.
SECRETARY	1			Х				0.	90,000.	18,255.
	0.			21			_	0.	0.	0.
1b Sub-total			• •					0.	731,215.	161,546.
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	_				• •			0.	731,215.	161,546.
2 Total number of individuals (including but not							ro			101/010.
reportable compensation from the organization				u ai				ceived more man	ψ100,000 OI	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										Yes No
										3 1
4 For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	50,0	00?	· If	"Yes	5,"	complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive or										

# for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 4

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Form 990 (2018)	. 1/												Page <b>8</b>
Part VII Section A. Officers, Directors, Tr		y Em	plo			and H	Higi			yees (c	ontinue		
(A) Name and title	Average hours per week (list any hours for	box,	unles	Pos heck ss pe	erson	e than o is both or/trust	an	from the	(E) Reportable compensation from related organizations	on from d	am	(F) timated tount of other pensati	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099		fro orga and	om the anization d related anization	on d
26) JEAN GODLEWSKI CONTROLLER/DIRECTOR OF FINANCE	40.00			Х				0.	126	,247.		31,3	365
27) KYM KOWALSKI CONTROLLER	40.00	-		Х				0.	87	,688.		33,9	976
28) ALBERTA SOLFISBURG DEVELOPMENT DIRECTOR	40.00				Х			0.	169	,780.		42,4	127
		-											
		-											
		-											
		-											
1b Sub-total  c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A						<b>&gt; &gt; &gt;</b>						
Total number of individuals (including but not reportable compensation from the organization)	limited to t		liste				o re	ceived more than	\$100,000	of			
· · · · · · · · · · · · · · · · · · ·				ıcto		kov c	mn	lovos or highes	t compone	eatad		Yes	No
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Sched	ule J for su	ch ind	livid	ual			• •				3		Х
4 For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	0,0	00?	. If	"Yes	5,"				4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y											5		Х
Complete this table for your five highest com compensation from the organization. Report of year.													
(A) Name and business add	dress							(B) Description of se	ervices	С	(C)	sation	
							+				•		_

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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#### Part VIII Statement of Revenue

(B) Total revenue Related or Unrelated Revenue exempt business excluded from tax function revenue under sections revenue 512-514 Contributions, Gifts, Grants and Other Similar Amounts 1b Membership dues 207,321. Fundraising events d Related organizations 1d 1e e Government grants (contributions) f All other contributions, gifts, grants, 8,495,157 and similar amounts not included above . | 1f 1,204,598 g Noncash contributions included in lines 1a-1f: \$ 8,702,478 Total. Add lines 1a-1f Program Service Revenue **Business Code** 743,600 UNIVERSITY CONTRACT FEES 900099 743,600 900099 172,970 172,970 QUID PRO QUO ON GIFTS h 900099 ASSOCIATION CONTRACT FEES 55,000. 55,000 d е All other program service revenue 971,570 Total. Add lines 2a-2f . Investment income (including dividends, interest, 2,532,335. 2,595,986 63,651. 0. Income from investment of tax-exempt bond proceeds . 5 0. (i) Real (ii) Personal 332,597. 6a Gross rents **b** Less: rental expenses 332,597. c Rental income or (loss) 332,597 332,597 d Net rental income or (loss) (ii) Other (i) Securities 7a Gross amount from sales of 25,780,644. assets other than inventory **b** Less: cost or other basis 22,430,857. and sales expenses . . . 3,349,787. c Gain or (loss) 3,349,787 3,349,787. Gross income from fundraising Other Revenue 207,321. events (not including \$ \_ of contributions reported on line 1c). 283,475 See Part IV, line 18 . . . . . . . . . . . a **b** Less: direct expenses c Net income or (loss) from fundraising events -45,625 -45,625 9a Gross income from gaming activities. See Part IV, line 19 a 0. **b** Less: direct expenses c Net income or (loss) from gaming activities \_\_\_\_\_ 10a Gross sales of inventory, returns and allowances Ω **b** Less: cost of goods sold Net income or (loss) from sales of inventory. Miscellaneous Revenue **Business Code** OTHER INCOME 900099 118,560 118,560. 11a b С d All other revenue 118,560 e Total. Add lines 11a-11d 16,025,353 1,304,167 5,955,057. Total revenue. See instructions.

36-6086819

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response	onse or note to any line	in this Part IX		
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1 Grants and other assistance to domestic organizations				
and domestic governments. See Part IV, line 21	4,358,776.	4,358,776.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	3,278,660.	3,278,660.		
3 Grants and other assistance to foreign				
organizations, foreign governments, and foreign				
individuals. See Part IV, lines 15 and 16	0.			
4 Benefits paid to or for members	0.			
5 Compensation of current officers, directors, trustees, and key employees	0.			
6 Compensation not included above, to disqualified				
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)	0.			
7 Other salaries and wages	0.			
8 Pension plan accruals and contributions (include				
section 401(k) and 403(b) employer contributions)	0.			
9 Other employee benefits	0.			
10 Payroll taxes	0.			
11 Fees for services (non-employees):				
a Management	0.			
b Legal	55,060.		55,060.	
c Accounting	44,600.		44,600.	
d Lobbying	0.			
e Professional fundraising services. See Part IV, line 17.	0.			
f Investment management fees	375,709.		375,709.	
g Other. (If line 11g amount exceeds 10% of line 25, column				
(A) amount, list line 11g expenses on Schedule O.)	678,386.	246,999.	52,632.	378,755.
12 Advertising and promotion	23,059.	333.	13,054.	9,672.
13 Office expenses	273,842.	31,197.	39,050.	203,595.
14 Information technology	0.			
<b>15</b> Royalties	0.			
16 Occupancy	0.	22.242	11 001	
<b>17</b> Travel	108,190.	20,040.	11,991.	76,159.
18 Payments of travel or entertainment expenses	0			
for any federal, state, or local public officials	0.	2 005	67.140	100 020
19 Conferences, conventions, and meetings	260,169. 4,700.	2,095. 4,700.	67,142.	190,932.
20 Interest	0.	4,700.		
21 Payments to affiliates	620,072.	620,072.		
22 Depreciation, depletion, and amortization	36,630.	02070721	36,630.	
23 Insurance 24 Other expenses Itemize expenses not covered	21,121		33,733	
above (List miscellaneous expenses in line 24e. If				
line 24e amount exceeds 10% of line 25, column				
(A) amount, list line 24e expenses on Schedule O.)				
aFOUNDATION SUPPORT FOR SERVI	1,275,520.	179,560.	571,124.	524,836.
bEQUIPMENT REPAIR & MAINTENAN	178,250.	40,727.	78,353.	59,170.
COTHER	7,914.	-, -	5,960.	1,954.
d				<u> </u>
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	11,579,537.	8,783,159.	1,351,305.	1,445,073.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)	0.			

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#### Part X Balance Sheet

ше	II C	Datation Citoti					
		Check if Schedule O contains a response or	note to	o any line in this Pa	art X		<u> </u>
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			4,085,648.	1	2,699,932.
	2	Savings and temporary cash investments			0.	2	0.
	3	Pledges and grants receivable, net			2,300,443.	3	2,875,933.
	4	Accounts receivable, net	0.	4	0.		
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest cor					
		Complete Part II of Schedule L Loans and other receivables from other disqualified person			0.	5	0.
	6						
		4958(f)(1)), persons described in section 4958(c)(3)(B), and sponsoring organizations of section 501(c)(9) volun					
(A)		organizations (see instructions). Complete Part II of Sched	dule L	p. 0 , 0 0 0 0	0.	6	0.
Assets	7	Notes and loans receivable, net			0.	7	0.
Ass	8	Inventories for sale or use			0.	8	0.
	9	Prepaid expenses and deferred charges			206,262.	9	134,391.
	10 a	Land, buildings, and equipment: cost or					
			10a	28,551,699.			
	b	Less: accumulated depreciation	10b	5,398,762.	23,773,009.		23,152,937.
	11				80,160,506.	11	84,775,322.
	12	Investments - other securities. See Part IV, line 11 $\underline{\ }$		28,718,500.	12	28,139,604.	
	13	Investments - program-related. See Part IV, line 11			0.	13	0.
	14	Intangible assets		0.	14	0.	
	15	Other assets. See Part IV, line 11			19,719.	15	19,983.
_	16	Total assets. Add lines 1 through 15 (must equal li			139,264,087. 405,989.	16	141,798,102. 516,139.
	17	Accounts payable and accrued expenses	405,969.	17	0.		
	18	Grants payable	0.	18 19	0.		
	19	Deferred revenue	1,098,423.	20	758,540.		
	20 21	Tax-exempt bond liabilities  Escrow or custodial account liability. Complete Par	rt IV/ of S	Schodule D	0.	21	0.
G	22	Loans and other payables to current and for			<u> </u>	21	Ŭ.
Liabilities		trustees, key employees, highest compensation					
į		disqualified persons. Complete Part II of Schedule L			0.	22	0.
Ë	23	Secured mortgages and notes payable to unrelated			0.	23	0.
	24	Unsecured notes and loans payable to unrelated th			0.	24	0.
	25	Other liabilities (including federal income tax, page 1)					
		parties, and other liabilities not included on lines	-				
		of Schedule D			11,181,671.	25	12,464,584.
	26	Total liabilities. Add lines 17 through 25			12,686,083.	26	13,739,263.
es		Organizations that follow SFAS 117 (ASC 958), c complete lines 27 through 29, and lines 33 and 3	check h	ere ► X and			
auc	27	Unrestricted net assets			31,964,015.	27	33,194,792.
Fund Balances	28	Temporarily restricted net assets			42,244,279.	28	0.
bu	29	Permanently restricted net assets		<u></u> [	52,369,710.	29	94,864,047.
or Fu		Organizations that do not follow SFAS 117 (ASC 958), complete lines 30 through 34.	check h	ere  and			
	30	Capital stock or trust principal, or current funds			30		
Assets	31	Paid-in or capital surplus, or land, building, or equip	pment fu	und		31	
ţ	32	Retained earnings, endowment, accumulated incor	me, or o	other funds		32	
Net	33	Total net assets or fund balances			126,578,004.	33	128,058,839.
	34	Total liabilities and net assets/fund balances			139,264,087.	34	141,798,102.
							Earm <b>QQ</b> ( (2019)

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Part							
	Check if Schedule O contains a response or note to any line in this Part XI					X	
1	Total revenue (must equal Part VIII, column (A), line 12)				16,025,353.		
2							
3	Revenue less expenses. Subtract line 2 from line 1	3			45,8		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		26,5			
5	Net unrealized gains (losses) on investments	5		-1,5	45,6	571.	
6	Donated services and use of facilities	6				0.	
7	Investment expenses	7				0.	
8	Prior period adjustments	8		-1,4	19,3		
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line						
	33, column (B))	10	1	28,0	58,8	39.	
Part	XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>				
					Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	in				
	Schedule O.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled	or				
	reviewed on a separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?			2b	Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted o	n a				
	separate basis, consolidated basis, or both:						
	Separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversi	ght		х		
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?						
	If the organization changed either its oversight process or selection process during the tax year, e	xplair	ı in				
	Schedule O.						
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth	ı in				
	the Single Audit Act and OMB Circular A-133?			3a		X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und		the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.		3b			

Form **990** (2018)

#### **SCHEDULE A** (Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

NOF	RTHE	RN ILLINOIS UNIVERS	SITY FOUNDATI	ON			36-60868	19
Pai	rt I	Reason for Public Cha	rity Status (All o	rganizations must o	omplet	e this pa	art.) See instructions	).
Γhe	orga	nization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associat	tion of churches descr	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).	
2		A school described in <b>secti</b>	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990	I-EZ).)	
3		A hospital or a cooperative	hospital service o	rganization described	n <b>sectio</b>	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	ation operated in	conjunction with a hos	spital de	scribed ir	section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	ate:					
5		An organization operated f		a college or universit	y owne	d or ope	rated by a governme	ental unit described in
		section 170(b)(1)(A)(iv). (C						
6	=	A federal, state, or local go	•			•	, , , , , , ,	
7		An organization that norma	•	•	pport fro	om a go	vernmental unit or fr	om the general public
_		described in section 170(b)		,	5			
8	=	A community trust describe	-		-			
9		An agricultural research org				-		
		or university or a non-land-	grant college of ag	iriculture (see instruct	ions). Ei	nter the i	name, city, and state o	t the college or
		university:				,		
10		An organization that norma receipts from activities rela support from gross investm acquired by the organizatio	ted to its exempt f nent income and ui n after June 30, 19	unctions - subject to on nrelated business tax 1975. See <b>section 509</b>	certain e able inco ( <b>a)(2).</b> (0	exception ome (less Complete	s, and (2) no more that s section 511 tax) from Part III.)	n 331/3 %of its
1	=	An organization organized a	•	•	•			
2		An organization organized a	•					• •
		of one or more publicly su						
		Check the box in lines 12a t	hrough 12d that de	escribes the type of s	upporting	g organiz	zation and complete li	nes 12e, 12f, and 12g
а		Type I. A supporting orga	anization operated	, supervised, or contr	olled by	its supp	orted organization(s),	typically by giving
		the supported organization	on(s) the power to	regularly appoint or e	lect a m	ajority of	the directors or truste	es of the
		supporting organization.	ou must complet	e Part IV, Sections A	and B.			
b		<b>Type II.</b> A supporting org	anization supervise	ed or controlled in co	nnection	with its	supported organizati	on(s), by having
		control or management of		-	the sam	e person	s that control or mar	age the supported
	_	organization(s). You must	•					
С		Type III functionally integ						lly integrated with,
		its supported organization		•				
d		Type III non-functionally			-			
		that is not functionally inte	-	- · · · · · · · · · · · · · · · · · · ·	-		•	d an attentiveness
		requirement (see instructi		-				
е		Check this box if the orga					•••	II, Type III
		functionally integrated, or		ionally integrated sup	porting o	organizat	ion.	
T ~		er the number of supported	•					
g		vide the following information			God to the		(A) A	(vi) Amount of
	(I) IVa	me of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10	· ,	organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
A)								
В)								
C)								
D)								
E)								
Γota	ıl							

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support						
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	10,699,784.	11,485,379.	9,548,583.	9,860,686.	8,702,478.	50,296,910.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	10,699,784.	11,485,379.	9,548,583.	9,860,686.	8,702,478.	50,296,910.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						199,577.
6	Public support. Subtract line 5 from line 4						50,097,333.
	tion B. Total Support		Г				
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
7	Amounts from line 4	10,699,784.	11,485,379.	9,548,583.	9,860,686.	8,702,478.	50,296,910.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	2,541,278.	2,489,809.	1,921,071.	2,503,884.	2,928,583.	12,384,625.
9	Net income from unrelated business activities, whether or not the business is regularly carried on					283,475.	283,475.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
11	Total support. Add lines 7 through 10						62,965,010.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	5,341,305.
13	First five years. If the Form 990 is forganization, check this box and stop here	<u> </u>					
Sec	tion C. Computation of Public Sup	•	•				70.56
14	Public support percentage for 2018 (li		-			14	79.56 <b>%</b> 80.68 <b>%</b>
15	Public support percentage from 2017					15	
16a	331/3% support test - 2018. If the org	_					
	box and <b>stop here.</b> The organization q	•		•			
D	331/3% support test - 2017. If the org	=					
47-	this box and stop here. The organization	•		-			
11a	<b>10%-facts-and-circumstances test - 2</b> 10% or more, and if the organization						
	Part VI how the organization meets t						
				_			
h	organization						
b	15 is 10% or more, and if the organic						
	Explain in Part VI how the organizati						-
	supported organization				-	=	
18	Private foundation. If the organization						
. 5	instructions						
				<u> </u>			· · · · · <u> </u>

Schedule A (Form 990 or 990-EZ) 2018 Page 3

#### Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			, ı	'	,	
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
·	unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either paid to						
	.						
_	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons  Amounts included on lines 2 and 3						
J	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from						
	line 6.)						
	tion B. Total Support		T		1	1	
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties, and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly						
12	Other income. Do not include gain or						
14	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	or the organiza	tion's first seco	nd third fourth	or fifth tax v	ear as a section	501(c)(3)
	organization, check this box and <b>stop here</b> .	J	•	, ,			` ` ` ' _
Sac	tion C. Computation of Public Supp						
15	Public support percentage for 2018 (line 8,			mn (f))		. 15	%
16	Public support percentage from 2017 Sche					16	
_	tion D. Computation of Investment					10	/0
	Investment income percentage for 2018 (lin			13 column (f))		17	%
17 18	Investment income percentage from 2017 S						
18						18	
туа	331/3% support tests - 2018. If the org						
	17 is not more than 331/3%, check thi		_				
b	331/3% support tests - 2017. If the orga				•		
	line 18 is not more than 331/3%, check		-	•		• • •	
20	Private foundation. If the organization of	ala not check	a box on line	14, 19a, or 19b	o, cneck this b	ox and see instr	uctions -

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#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, t determine whether the organization had excess business holdings.)

		Yes	No
ng <i>by</i>			
	1		
us ed			
	2		
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nd he			
	3b		
B)	3с		
If	4a		
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	4b		
on ed B)			
	4c		
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fit	9c		
on ed			
to	10a		
	10b		

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Part	V Supporting Organizations (continued)			- 5 -
ıaıı	Cupporting Organizations (continued)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		163	140
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
u	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11c		
	on B. Type I Supporting Organizations	110		
ocom	on b. Type I dapporting digunizations		Yes	No
			103	110
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
•				
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part</i>			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations			
	- The state of the		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
•	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			
	,, <u>,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, </u>		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
	**			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organization(s) to which the organization was responsive: In Test, their in Test, their with those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	S	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	g trust or	Nov. 20, 1970 (expla	in in Part VI). <b>See</b>
instructions. All other Type III non-functionally integrated supporting organization	zations r	nust complete Sectio	ns A through E.
Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year	
		(71) Their real	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionall	y integra	ted Type III supporting	g organization (see
instructions).	-		

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Secti	on D - Distributions	Current Year		
1	Amounts paid to supported organizations to accomplish ex			
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed	
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2018 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distributable amount for 2018 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2018			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2018			
а	From 2013			
b	From 2014			
С	From 2015			
d	From 2016			
е	From 2017			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2018 distributable amount			
i	Carryover from 2013 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2018 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2018 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2018, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in <b>Part VI</b> . See instructions.			
6	Remaining underdistributions for 2018. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2019. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2014			
b	Excess from 2015			
С	Excess from 2016			
d	Excess from 2017			
е	Excess from 2018			

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

## Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service
Name of the organization

#### Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2018

**Employer identification number** 

NORTHERN ILLINOIS UNIVERSITY FOUNDATION 36-6086819 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** [X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization NORTHERN ILLINOIS UNIVERSITY FOUNDATION

Employer identification number 36-6086819

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
2		\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
3		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
4		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			

Name of organization NORTHERN ILLINOIS UNIVERSITY FOUNDATION

Employer identification number 36-6086819

art II	Noncash Property (s	see instructions)	. Use duplicate co	pies of Part II if additiona	I space is needed.
--------	---------------------	-------------------	--------------------	------------------------------	--------------------

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Page 4 Name of organization NORTHERN ILLINOIS UNIVERSITY FOUNDATION **Employer identification number** 36-6086819 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE D** (Form 990)

# Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

	e of the organization	Employer identification number
NOI	RTHERN ILLINOIS UNIVERSITY FOUNDATION	36-6086819
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Funds or A	Accounts.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in	donor advised
•	funds are the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fun	
•	only for charitable purposes and not for the benefit of the donor or donor advisor, or for any	
	conferring impermissible private benefit?	
D	art II Conservation Easements.	
Г	Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
•		a historically important land area
		a certified historic structure
		a certified historic structure
2	Preservation of open space  Complete lines 2a through 2d if the organization held a qualified conservation contribution in the	as form of a concernation
2	· · · · · · · · · · · · · · · · · · ·	Held at the End of the Tax Year
	easement on the last day of the tax year.	
а		2a
b		2b
C	(e)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a	
_		2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminal	ted by the organization during the
	tax year	
4	Number of states where property subject to conservation easement is located ▶	
5	Does the organization have a written policy regarding the periodic monitoring, inspection	-
	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conse	ervation easements during the year
	<b>&gt;</b>	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing con	servation easements during the year
	<b>▶</b> \$	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section	
	and section 170(h)(4)(B)(ii)?	Yes L No
9	In Part XIII, describe how the organization reports conservation easements in its revenue and e	•
	balance sheet, and include, if applicable, the text of the footnote to the organization's financial	statements that describes the
	organization's accounting for conservation easements.	
Pa	Organizations Maintaining Collections of Art, Historical Treasures, or Other S	Similar Assets.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its re works of art, historical treasures, or other similar assets held for public exhibition, educa public service, provide, in Part XIII, the text of the footnote to its financial statements that described to the footnote to its financial statements.	venue statement and balance sheet
	public service, provide, in Part XIII, the text of the footnote to its financial statements that described	ribes these items.
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its rev	
~	works of art, historical treasures, or other similar assets held for public exhibition, educa	
	public service, provide the following amounts relating to these items:	
	(i) Revenue included on Form 990, Part VIII, line 1	<b>▶</b> \$7,799
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar as	
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	2
а	Revenue included on Form 990, Part VIII, line 1	▶ \$
b	Assets included in Form 990, Part X	▶ \$

Page 2 Schedule D (Form 990) 2018

Pa	rt III Organizations Maintaini	ng Collections of	Art, Historical Tre	easures, or Oth	er Similar Assets (	continue		age <b>=</b>		
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its									
	collection items (check all that apply):									
а	X    Public exhibition    d    Loan or exchange programs									
b	Scholarly research e Other									
С	Preservation for future generations									
4	Provide a description of the organ	nization's collections	and explain how	they further the	organization's exemp	t purpos	e in	Part		
	XIII.									
5	During the year, did the organization				_			7		
	assets to be sold to raise funds rath		ained as part of the	organization's col	ection?	Yes	X	No		
Pa	rt IV Escrow and Custodial A		" <b>-</b> 000 I	2 1 1 1 1 1 2						
	Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form									
	990, Part X, line 21.			()						
1 a	Is the organization an agent, truste							1		
	included on Form 990, Part X?					Yes		No		
D	If "Yes," explain the arrangement i	n Part XIII and comp	piete the following ta	bie:	Λ					
_	Paginning halange			4-	Amount	<u>.</u>				
۲ C	Beginning balance									
d	Additions during the year									
e	Distributions during the year									
f 2a	Ending balance  Did the organization include an am				al account liability?	Yes		No		
	If "Yes," explain the arrangement i							INO		
	rt V Endowment Funds.	II Fait Alli. Check in	ere ii trie explanation	Thas been provide	u di Fait XIII	<u> </u>				
ı a	Complete if the organiza	ation answered "Ye	es" on Form 990.	Part IV. line 10.						
	complete ii are organiza	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four	vears	back		
4.	Decimal of year belones	74,397,979.	74,833,159.	66,928,836				172.		
1a	Beginning of year balance	1,923,887.	2,207,847.	2,333,600				484.		
D	Contributions					-,	,			
С	Net investment earnings, gains,	2,868,776.	5,633,271.	9,219,723	3,091,012.	1.0	16.	485.		
	and losses	, ,		., .,		,				
	Grants or scholarships									
е	Other expenditures for facilities	2,459,421.	7,186,563.	2,609,287	. 2,405,822.	2,1	45,	662.		
	and programs	1,105,429.	1,089,735.	1,039,713				010.		
1	Administrative expenses End of year balance	75,625,792.	74,397,979.					469.		
g 2	Provide the estimated percentage			1	I					
a	Board designated or quasi-endown		1 %	, column (a)) nela	33.					
b	Permanent endowment ▶ 94.5		_**							
С	Temporarily restricted endowment									
	The percentages on lines 2a, 2b, a		100%.							
3a	Are there endowment funds not in			are held and adn	ninistered for the					
	organization by:	•	_			-	Yes	No		
	(i) unrelated organizations					3a(i)		X		
	(ii) related organizations					3a(ii)		X		
b	If "Yes" on line 3a(ii), are the relate	ed organizations liste	d as required on Sch	nedule R?		3b				
4	Describe in Part XIII the intended u		tion's endowment fu	nds.						
Pa	rt VI Land, Buildings, and Equ Complete if the organize	uipment.	oc" on Form 000	Dart IV line 11a	Soo Form 000 Pr	art V lin	~ 10			
	Description of property	(a) Cost or				d) Book val		•——		
		(inves	tment) (	other) de	preciation					
1a	Land			361,333.	200 050	3,86				
b	Buildings		24,	597,825. 5,	320,958.	19,27	6,8	67.		
С	Leasehold improvements			00 541	77 004		4 -	725		
d	Equipment			92,541.	77,804.		L <b>4</b> ,7	737.		
	Other		000 5 111	(5) "		00.1-		\ <u>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</u>		
rota	I. Add lines 1a through 1e. (Column	ı (a) must equal Forn	n 990, Part X, colum	n (B), line 10c.)	▶	23,15	2,9	31.		

Schedule D (Form 990) 2018 Page 3

Part VII Investments - Other Securities. Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) LIMITED PARTNERSHIPS	28,139,604.	FMV
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	28,139,604.	
Part VIII Investments - Program Related.	20/20//001	
Complete if the organization answered		, Part IV, line 11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation:
		Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶		
Part IX Other Assets.		
	"Yes" on Form 990	, Part IV, line 11d. See Form 990, Part X, line 15.
(a) Des	scription	(b) Book value
(1)	•	· ·
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)	no 15 \	
Part X Other Liabilities. Complete if the organization answered		, Part IV, line 11e or 11f. See Form 990, Part X,
line 25.		
1. (a) Description of liability	(b) Book valu	e
(1) Federal income taxes	()	-
(2) DUE TO NIU	941,8	822.
(3) CONTRACTUAL PAYMENTS	586,0	
(4) NIU ENDOWMENTS	8,100,5	
(5) NIU DEPOSITS	2,836,2	
	2,030,2	
<u>(6)</u>		
(7)		
(8)		
(9)		70.4
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	<b>▶</b> 12,464,5	084.

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2018 Page 4

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Retur Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	14,261,180.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	-1,388,464.
3	Subtract line 2e from line 1	3	15,649,644.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 375, 709		
b	Other (Describe in Part XIII.)		275 700
C	Add lines 4a and 4b	4c	375,709.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	16,025,353.
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ırn.	
1	Total expenses and losses per audited financial statements	1	11,361,035.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments	- 1	
С	Other losses	- 1	
d	Other (Describe in Part XIII.)	-	157 207
е	Add lines 2a through 2d	2e	157,207.
3	Subtract line 2e from line 1	3	11,203,828.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b.  4a 375,709		
а	investment expenses not included on Form 550, Fart vin, line 75	- 1	
b	Other (Describe in Part XIII.)	4c	375,709.
С 5	Add lines <b>4a</b> and <b>4b</b>	5	11,579,537.
	XIII Supplemental Information.		
Provid	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.		
	PAGE 5		

JSA 8E1271 1.000

### Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 4

COLLECTIONS INCLUDE A ONE ROOM SCHOOL MUSEUM TO PROVIDE CULTURE AT THE UNIVERSITY.

SCHEDULE D, PART V, LINE 4

THE INTENDED USE OF THE ENDOWMENT FUNDS IS TO SUPPORT NORTHERN ILLINOIS UNIVERSITY AND ITS MISSION TO ADVANCE EXCELLENCE AND TRANSFORM LIVES.

SCHEDULE D, PART X, LINE 2

MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS.

#### SCHEDULE F (Form 990)

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

NOR	THERN ILLINOIS UNIVERS	ITY FOUNDA	TION		36-60868	19
Part	General Information of Form 990, Part IV, line 14		Outside the	United States. Compl	ete if the organization a	inswered "Yes" on
	For grantmakers. Does the orga assistance, the grantees' eligibili grants or assistance?	ty for the gran	ts or assistance	e, and the selection criteri	_	Yes X No
	For grantmakers. Describe in loutside the United States.  Activities per Region. (The follow				-	d other assistance
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region
(1)	CENTRAL AMERICA AND THE CARIBB	0.	0.	INVESTMENTS	N/A	11,982,304.
(1)	CENTRAL AMERICA AND THE CARIBB	0.	0.	TINTEGINES	N/A	11,902,304.
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a	Subtotal					11,982,304.
b	Total from continuation sheets to Part I					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

c Totals (add lines 3a and 3b)

Schedule F (Form 990) 2018

11,982,304.

Schedule F (Form 990) 2018

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
2 Ent	he IRS, or for which the gr	nt organizations listed above rantee or counsel has provide rganizations or entities	d a section 501(c)(3)	equivalency lette	r		▶		

Schedule F (Form 990) 2018

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Region (c) Number of (d) Amount of (e) Manner of (h) Method of (f) Amount of (g) Description valuation (book, FMV, recipients cash grant cash noncash of noncash disbursement assistance assistance appraisal, other) (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)(11) (12) (13) (14)(15)(16)(17)

(18)

Schedule F (Form 990) 2018

Part IV Foreign Forms Page 4

I ait	1 ordigit 1 ortilis				
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	N	o
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	X N	o
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes	N	o
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X	Yes	N	o
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X	Yes	N	o
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)		Yes	X N	o

Schedule F (Form 990) 2018

Page 5 Schedule F (Form 990) 2018

Part V

Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Schedule F (Form 990) 2018

### **SCHEDULE G** (Form 990 or 990-EZ)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest instructions. Internal Revenue Service

OMB No. 1545-0047 Open to Public

Inspection

Name	of the organization					Employer identification	on number
NOR'	THERN ILLINOIS UNIVERSITY					36-6086819	
Par					I "Yes" on Form	990, Part IV, line	17.
	Form 990-EZ filers are not	required to comp	lete this p	oart.			
1	Indicate whether the organization raise	sed funds through	any of the	following	activities. Check a	all that apply.	
a Mail solicitations e Solicitation of non-government grants							
b Internet and email solicitations f Solicitation of government grants							
С	Phone solicitations	g			ising events		
d In-person solicitations							
2 a	Did the organization have a written o	r oral agreement w	vith any ind	dividual (in	ocluding officers o	lirectors trustees	
	or key employees listed in Form 990						Yes No
b	If "Yes," list the 10 highest paid indi						fundraiser is to be
	compensated at least \$5,000 by the		•	, .	· ·		
			(iii) Did fun	draiser have		(v) Amount paid to	(vi) Amount paid to
	<ul><li>(i) Name and address of individual or entity (fundraiser)</li></ul>	(ii) Activity		r control of	(iv) Gross receipts from activity	(or retained by) fundraiser listed in	(or retained by)
	or entity (idilalaser)		contrib	utions?	non activity	col. (i)	organization
			Yes	No			
1							
2							
3							
4							
5							
6							
7							
8							
9							
9							
10							
10							
Total							
3	List all states in which the organiza				contributions or	has been notified	it is evennt from
•	registration or licensing.	tion is registered t	or illocrisce	10 3011011	. contributions of	nas been notinea	it is exempt from
	region and it is one ing.						

Page 2 Schedule G (Form 990 or 990-EZ) 2018

Pa	rt I	Fundraising Events. Complemore than \$15,000 of fundraevents with gross receipts greaters.	aising	g event contribut			
		<u> </u>	RED	(a) Event #1 AND BLACK (event type)	(b) Event #2 VICTOR E BALL (event type)	(c) Other events	(d) Total events (add col. (a) through col. (c))
Revenue	1	Gross receipts		199,000.	84,475.		283,475
œ		Less: Contributions Gross income (line 1 minus		154,250.			207,321
	4	Line 2)            Cash prizes		44,750.	31,404.		76,154
	5	Noncash prizes					
enses	6	Rent/facility costs		85,368.	1,100.		86,468
	7	Food and beverages		121,164.	22,268.		143,432
	8	Entertainment		42,663.	14,965.		57,628
	9	Other direct expenses		28,216.	13,356.		41,572
	11	Direct expense summary. Add lin Net income summary. Subtract li Gaming. Complete if the org \$15,000 on Form 990-EZ, lin	ine 10 ganiza	ofrom line 3, colu ation answered "	ımn (d)		329,100 -252,946 reported more than
enue		• -,,		(a) Bingo	<b>(b)</b> Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
	1	Gross revenue					
penses		Cash prizes					
ш		Rent/facility costs					
	5	Other direct expenses					
	6	Volunteer labor	-	Yes % No	Yes% No	Yes% No	
	7	Direct expense summary. Add lin	nes 2	through 5 in colu	mn (d)	▶	
	8	Net gaming income summary. Su	ubtrac	ct line 7 from line	1, column (d)	<b>&gt;</b>	
Direct Expenses Revenue Direct Expenses	ì	Enter the state(s) in which the org Is the organization licensed to con If "No," explain:	YesNo				

No

**b** If "Yes," explain:

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?

Sched	Tule G (Form 990 or 990-EZ) 2018
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue? Yes No
b	
С	amount of gaming revenue retained by the third party ► \$  If "Yes," enter name and address of the third party:
·	in res, enter hame and address of the tillid party.
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶ \$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
	or spent in the organization's own exempt activities during the tax year  \$ \$
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2018

#### SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

2018

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

**Employer identification number** Name of the organization NORTHERN ILLINOIS UNIVERSITY FOUNDATION 36-6086819 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) 1 (a) Name and address of organization (c) IRC section (d) Amount of cash (e) Amount of non-(a) Description of (b) EIN (h) Purpose of grant (if applicable) or government grant cash assistance noncash assistance or assistance (1) NORTHERN ILLINOIS UNIVERSITY 1515 W. LINCOLN HIGHWAY DEKALB, IL 60115 PUBLIC UNIV. 281,659. BOOK 36-6008480 4,077,117. EOUIPMENT UNIVERSITY EXPENSES (2) (3) (4) (5) (6) (7) (8) (9) (10)(11)(12)1. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule I (Form 990) (2018)

36-6086819

Page 2

Schedule I (Form 990) (2018)

art III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 scholarships, fellowships, & awards	1,633.	3,278,660.		FMV	
2					
3					
4					
5					
6					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART I, LINE 2

RECORDS ARE MAINTAINED THROUGH ACCOUNTING SYSTEM SHARED WITH THE

RECIPIENT, NORTHERN ILLINOIS UNIVERSITY.

## SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

NORTHERN ILLINOIS UNIVERSITY FOUNDATION

Employer identification number

36-6086819

**Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Χ Х **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Х c Participate in, or receive payment from, an equity-based compensation arrangement?..... If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Χ a The organization? Х If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Χ Χ 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed Χ payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe X 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in 

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Schedule J (Form 990) 2018

NORTHERN ILLINOIS UNIVERSITY FOUNDATION 36-6086819

Schedule J (Form 990) 2018 Page 2

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(B) Breakdown of W-2			f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
CATHERINE B SQUIRES	(i)	0.	0.	0.				
PRESIDENT AND CEO	(ii)	257,500.	0.	0.	19,830.	15,693.	293,023.	
JEAN GODLEWSKI	(i)	0.	0.	0.				
2CONTROLLER/DIRECTOR OF FINANCE	(ii)	126,247.	0.	0.	15,672.	15,693.	157,612.	
ALBERTA SOLFISBURG	(i)	0.	0.	0.				
	(ii)	169,780.	0.	0.	21,377.	21,050.	212,207.	
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
40	(i)							
16	(ii)							

NORTHERN ILLINOIS UNIVERSITY FOUNDATION 36-6086819

Schedule J (Form 990) 2018

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 3

THE NIU FOUNDATION'S BOARD OF DIRECTORS ARE NOT COMPENSATED. NIU

FOUNDATION ASSIGNED EMPLOYEES ARE NOT PAID DIRECTLY BY THE NIU

FOUNDATION. THE NIU FOUNDATION ASSIGNED EMPLOYEES ARE PAID BY NORTHERN

ILLINOIS UNIVERSITY AND THE NIU FOUNDATION PAYS THE UNIVERSITY A CONTRACT

FEE FOR THE SERVICES PERFORMED BY THE EMPLOYEES. NIU MAINTAINS A REGULAR

COMPENSATION PROCESS FOR THE PRESIDENT AND KEY EMPLOYEES WHICH INCLUDES

THE USE OF COMPARABLE DATA. NIU FOUNDATION HAS A COMPENSATION COMMITTEE

THAT PERIODICALLY REVIEWS COMPENSATION FOR THE PRESIDENT/CEO AND KEY

EMPLOYEES WHICH INCLUDES THE USE OF COMPARABLE DATA.

### SCHEDULE K (Form 990)

Department of the Treasury

Part | Bond Issues

Internal Revenue Service

### **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

Name of the organization
NORTHERN ILLINOIS UNIVERSITY FOUNDATION

OMB No. 1545-0047

2018

Open to Public

Inspection

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 36-6086819

(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issue	ed (e) Iss	sue price	<b>(f)</b> De	scription of pu	urpose	(g) De	feased	(h) ( beha issu	alf of	(i) Po finan	
									Yes	No	Yes	No	Yes	T
A ILLINOIS FINANCING AUTHORITY	86-1091967	000000000	02/01/20	L3 6	,100,000.	SEE PART VI				Х		Х		Ī
В														
														T
<u>C</u>												ļ		1
n														
Part II Proceeds														Τ
				ı	A		В		C			D		
1 Amount of bonds retired			[	5,3	41,460									
2 Amount of bonds legally defeased														
3 Total proceeds of issue				6,1	00,000									
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds				1	22,000									
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds														
0 Capital expenditures from proceeds				5,9	78,000									
11 Other spent proceeds														
12 Other unspent proceeds														
13 Year of substantial completion				201	3									
				Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a refun	ding issue of tax	x-exempt be	onds (or,											
if issued prior to 2018, a current refunding issue					X									
5 Were the bonds issued as part of a refur	-		, .											
issued prior to 2018, an advance refunding issue					X									
6 Has the final allocation of proceeds been made?				X										
17 Does the organization maintain adequate final allocation of proceeds?		•		Х										

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2018

Page 2 Schedule K (Form 990) 2018

Pai	Trivate Business Use GR	OUP 1							
			A	E	3	(	С	[	<del></del>
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		Х						
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?		X						
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government ▶		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?		Х						
8a	Has there been a sale or disposition of any of the bond-financed property to a								
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	X							
Pai	t IV Arbitrage								
			A	E	3	(	C	[	)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х						
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		Х						
	Exception to rebate?		Х						
	No rebate due?		Х						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the bond issue a variable rate issue?		Х						

Schedule K (Form 990) 2018

Schedule K (Form 990) 2018

Part IV Arbitrage (Continued)									
		A	E	3	С		I	)	
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No	
hedge with respect to the bond issue?		X							
<b>b</b> Name of provider									
c Term of hedge									
d Was the hedge superintegrated?									
e Was the hedge terminated?									
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?									
<b>b</b> Name of provider									
c Term of GIC									
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6 Were any gross proceeds invested beyond an available temporary period?		X							
7 Has the organization established written procedures to monitor the									
requirements of section 148?		X							
Part V Procedures To Undertake Corrective Action									
		Α	E	3		С	D		
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No	
of federal tax requirements are timely identified and corrected through the									
voluntary closing agreement program if self-remediation isn't available under									
applicable regulations?	X								
Part VI Supplemental Information. Provide additional information for responses to	o questior	ns on Sche	edule K. Se	ee instruc	tions				
	•								

Schedule K (Form 990) 2018 Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART I, COLUMN(F)

CONSTRUCTION OF THE KENNETH AND ELLEN CHESSICK PRACTICE CENTER AT

NORTHERN ILLINOIS UNIVERSITY.

## SCHEDULE M (Form 990)

**Noncash Contributions** 

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

NORTHERN ILLINOIS UNIVERSITY FOUNDATION

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number 36-6086819

Par	Types of Property			·			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash contri		
1	Art - Works of art	X	2.	7,799.	FMV		
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications	Х		524.	FMV		
5	Clothing and household						
	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded		35.	974,063.	FMV		
10	Securities - Closely held stock						
11	Securities - Partnership, LLC,						
	or trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation						
	contribution - Historic						
	structures						
14	Qualified conservation						
45	contribution - Other						
15	Real estate - Residential						
16 17	Real estate - Commercial						
17 18	Real estate - Other						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ▶( MISCELLANEOUS )	Х	20.	186,919.	FMV		
26	Other ►( EQUIPMENT )	X	4.	35,293.	FMV		
27	Other ►()						
28	Other ►()						
29	Number of Forms 8283 received	by the org	anization during the tax y	ear for contributions for			
	which the organization completed I	Form 8283,	Part IV, Donee Acknowledg	ement	29		
					_	Yes	No
30a	During the year, did the organizat				- 1		
	28, that it must hold for at least t						1
	to be used for exempt purposes for		olding period?			30a	X
b	If "Yes," describe the arrangement						
31	Does the organization have a			-			
	contributions?					31 X	
32a	Does the organization hire or use	•	•	• •			37
	contributions?					32a	X
	If "Yes," describe in Part II.						
33	If the organization didn't report an describe in Part II	amount in o	column (c) for a type of pro	perty for which column (a	) is checked,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

Schedule M (Form 990) (2018) Page **2** 

Part II Supple

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Schedule M (Form 990) (2018)

#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

NORTHERN ILLINOIS UNIVERSITY FOUNDATION

36-6086819

FORM 990, PART IV, LINE 34

NORTHERN ILLINOIS UNIVERSITY (NIU) AND NORTHERN ILLINOIS UNIVERSITY

ALUMNI ASSOCIATION (NIUAA) ARE NOT CLASSIFIED AS RELATED ORGANIZATIONS

ACCORDING TO THE FORM 990 GLOSSARY AND INSTRUCTIONS. NIU FOUNDATION

(FOUNDATION) RECOGNIZES THERE IS A SIGNIFICANT RELATIONSHIP BETWEEN THE

FOUNDATION AND NIU AND NIUAA. IN TRANSPARENCY, THE FOUNDATION REPORTS THE

FOLLOWING:

STACEY BARSEMA, NIU FOUNDATION BOARD MEMBER, IS SPOUSE OF DENNIS BARSEMA, CHAIRMAN OF THE BOARD OF TRUSTEES OF NIU.

WHEELER COLEMAN, NIU FOUNDATION BOARD MEMBER IS THE IMMEDIATE PAST CHAIRMAN OF THE BOARD OF TRUSTEES OF NIU.

CHERILYN MURER, NIU FOUNDATION BOARD MEMBER IS A FORMER CHAIRMAN OF THE BOARD OF TRUSTEES OF NIU.

FORM 990, PART V, LINE 2A

THE FOUNDATION DID NOT COMPENSATE THE INDIVIDUALS LISTED IN PART VII.

NIU, AN ORGANIZATION THAT DOES NOT MEET THE RELATED ORGANIZATION

REQUIREMENTS OF THE FORM 990 INSTRUCTIONS, PAYS THE INDIVIDUALS AND

ISSUES THEIR W-2S. THE FOUNDATION DID NOT COMPENSATE THE INDIVIDUALS

LISTED IN PART VII.

FORM 990, PART VI, SECTION B, LINE 11B

THE BOARD HAS ADOPTED THE PRACTICE THAT THE AUDIT COMMITTEE, THE

PRESIDENT/CEO, DIRECTOR OF FINANCE AND STRATEGIC PRIORITIES AND

CONTROLLER REVIEW THE FORM 990. THE BOARD MEMBERS ARE THEN PROVIDED A

COPY OF THE FORM 990 BEFORE IT IS FILED. IT IS REVIEWED AT THE NEXT BOARD

MEETING.

FORM 990, PART VI, SECTION B, LINE 12C

ALL DIRECTORS, BOARD MEMBERS AND KEY EMPLOYEES ARE GIVEN A COPY THE

CONFLICT OF INTEREST POLICY. THEY ARE ALSO REQUIRED TO COMPLETE AND SIGN

A CONFLICT OF INTEREST DISCLOSURE REPORT. THE AUDIT COMMITTEE REVIEWS THE

CONFLICT OF INTEREST REPORTS ANNUALLY. POTENTIAL CONFLICTS ARE SHARED

WITH THE BOARD CHAIR AND ALL COMMITTEE CHAIR MEMBERS RECUSE THEMSELVES

FROM DISCUSSIONS AND VOTES ON RELATED MATTERS.

FORM 990, PART VI, SECTION B, LINE 15A & 15B

THE NIU FOUNDATION'S BOARD OF DIRECTORS ARE NOT COMPENSATED. NIU

FOUNDATION ASSIGNED EMPLOYEES ARE NOT PAID DIRECTLY BY THE NIU

FOUNDATION. THE NIU FOUNDATION ASSIGNED EMPLOYEES ARE PAID BY NORTHERN

ILLINOIS UNIVERSITY AND THE NIU FOUNDATION PAYS THE UNIVERSITY. NIU

MAINTAINS A REGULAR COMPENSATION PROCESS FOR THE PRESIDENT WHICH INCLUDES

THE USE OF COMPARABLE DATA. NIU FOUNDATION HAS A COMPENSATION COMMITTEE

THAT PERIODICALLY REVIEWS COMPENSATION FOR THE PRESIDENT/CEO WHICH

INCLUDES THE USE OF COMPARABLE DATA.

FORM 990, PART VI, SECTION C, LINE 19
THE FOUNDATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND

FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART VII, LINE 1A

THE FOUNDATION AND UNIVERSITY DO NOT MEET THE DEFINITION OF RELATED

ORGANIZATIONS AS DEFINED IN THE INSTRUCTIONS TO THE FORM 990. THE

UNIVERSITY PAYS THE INDIVIDUALS LISTED IN PART VII. DUE TO THE

SIGNIFICANCE OF THE RELATIONSHIP, THE FOUNDATION CHOOSES TO REPORT THE

RELATIONSHIP.

THE FOUNDATION DID NOT COMPENSATE INDIVIDUALS. NIU, AN ORGANIZATION THAT

DOES NOT MEET THE RELATED ORGANIZATION REQUIREMENTS OF THE FORM 990

INSTRUCTIONS, PAYS THE INDIVIDUALS. BECAUSE OF THIS, THE SALARIES OF THE

INDIVIDUALS ARE SHOWN AS OTHER FEES FOR SERVICES.

FORM 990, PART XI, LINE 8

FORM 990, PART IX, LINES 5 AND 7

THE FOUNDATION IDENTIFIED CERTAIN FUNDING THAT WAS RECORDED AS OWNED BY

THE FOUNDATION AND SHOULD BE CLASSIFIED AS DONOR FUNDS BEING MANAGED ON

BEHALF OF NORTHERN ILLINOIS UNIVERSITY.

ATTACHMENT 1

#### 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
NORTHERN ILLINOIS UNIVERSITY 1515 LINCOLN HIGHWAY DEKALB, IL 60115	VARIOUS	743,600.
NATIONAL PUBLIC RADIO PO BOX 79540 BALTIMORE, MD 21279-0540	PROGRAM AND AFF. FEE	222,004.
ALEXANDER ROSS GROUP LTD	CONSULTING	131,772.

Schedule O (Form 990 or 990-EZ) 2018 Page **2** 

Name of the organization

NORTHERN | ILLINOIS | UNIVERSITY FOUNDATION | 36-6086819

ATTACHMENT | 1 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

2406 PRAIRIE AVENUE EVANSTON, IL 60201

FUND EVALUATION GROUP LLC PO BOX 639176 CINCINNATI, OH 45263

INVESTMENT ADVISORY 118,197.

#### SCHEDULE R (Form 990)

#### **Related Organizations and Unrelated Partnerships**

 $\blacktriangleright$  Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2018
Open to Public Inspection

Name of the organization

NORTHERN ILLINOIS UNIVERSITY FOUNDATION

36-6086819

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
2)					
3)					
4)					
5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
						Yes	No
(1) NORTHERN ILLINOIS UNIVERSITY 36-6008480							
1515 W. LINCOLN HIGHWAY DEKALB, IL 60015	PUBLIC UNI.	IL			N/A		
(2) NORTHERN ILLINOIS UNIVERSITY ALUMNI ASSN 23-7013258							
ALTGELD HALL, ROOM 134 DEKALB, IL 60115	SEE PART VII	IL	501(C)(3)	7	N/A		X
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Dov4 III	Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34,
Part III	because it had one or more related organizations treated as a partnership during the tax year.
	Decause it had one of more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	Share of total	Share of total	Share of total	(g) Share of end-of- year assets	Share of end-of-	Disprop	h) portionate ations?	conate Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)		amount in box 20 of Schedule K-1		ij) eral or aging tner?	(k) Percentage ownership
		oounity)		,			Yes	No		Yes	No	<u> </u>						
(1)																		
(2)																		
(3)																		
(4)																		
(5)																		
(6)																		
(7)																		

# Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?
								Yes No
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

Yes No

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

3

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Part V	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	

а	Receipt of (I) interest, (II) annuities, (III) royalties, or (IV) rent from a controlled entity				ıa		
	Gift, grant, or capital contribution to related organization(s)				1b		X
	Gift, grant, or capital contribution from related organization(s)				1c		X
	Loans or loan guarantees to or for related organization(s)				1d		X
	Loans or loan guarantees by related organization(s)				1e		X
·	Estatio of four guarantees by foliated organization(o)						
£	Dividends from related erganization(s)				1f		Х
· ·	Dividends from related organization(s)				1g		
	Sale of assets to related organization(s)				19 1h	-	X
h	Purchase of assets from related organization(s).				-	$\rightarrow$	X
i	Exchange of assets with related organization(s)				1i	37	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	X	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11	Х	
	Performance of services or membership or fundraising solicitations by related organization(s).				1m		X
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Х	
	Sharing of paid employees with related organization(s)				10	Х	
	on paid omproyoso man rolated organization (e)						
_	Reimbursement paid to related organization(s) for expenses				1р		Х
					1q		
q	Reimbursement paid by related organization(s) for expenses				14		
						Х	
r	Other transfer of cash or property to related organization(s)				1r	^	
S	Other transfer of cash or property from related organization(s).	<u> </u>			1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t			action thre		3.	
	(a)  Name of related organization	(b) Transaction	<b>(c)</b> Amount involved	Method	(d)	rminin	<b>a</b>
	Name of related organization	type (a-s)	Amount involved		int invo		3
		,					
(1)							
(2)							
· /							
(3)							
(5)							—
<i>(</i>							
(4)							—
(5)							
(6)							

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

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#### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(state or foreign country) un		income (related, unrelated, excluded from tax under section 501(c)(3) organizations?			(f) Share of total income	(f) (g) Share of Share of total income end-of-year assets		h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512-514)		No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
10)													
11)													
12)													
13)													
14)													
15)													
16)													
,													

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#### Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

SCHEDULE R, PART II

THE ASSOCIATION AND UNIVERSITY DO NOT MEET THE DEFINITION OF RELATED ORGANIZATIONS AS DEFINED IN THE INSTRUCTIONS TO THE FORM 990. THE UNIVERSITY PAYS THE INDIVIDUALS LISTED IN FORM 990 PART VII AND THEREFORE THE FOUNDATION HAS LISTED THE UNIVERSITY AS A RELATED ORGANIZATION FOR PURPOSES OF REPORTING THIS COMPENSATION.

SCHEDULE R, PART II, COLUMN B

EDUCATIONAL, RELATIONSHIP BUILDING, AND CHARITABLE ASSOCIATION